

ROCKHAMPTON ART GALLERY



Image courtesy of Clare Design, Conrad Gargett and Brian Hooper Architecture

Redevelopment and expansion of Rockhampton Art Gallery requires new governance model to support relationships and future growth

> THE CONTEXT

The relocation of Rockhampton Art Gallery was identified as a key project in the City's CDB Redevelopment Framework which sought to create a vibrant cultural hub and active community precinct around the historic Customs House and Quay Street. Positive Solutions previously partnered with the Gallery to create a strong Business Case for the redevelopment which articulated the project's benefits for the City and region. With the Business Case endorsed by Council, the Gallery now undertook a fresh look at its governance structure.

> THE BRIEF

Positive Solutions was brought on to review and recommend the governance model and structure for the new Rockhampton Art Gallery. This included considering the most beneficial legal structure for the Gallery as well as future options for its Philanthropic Board and Friends Group.

> OUR APPROACH

Positive Solutions has an acknowledged specialism in the governance of community and cultural facilities and precincts. This expertise was brought to the project as in-depth benchmarking was conducted of into a number of governance arrangements at regional galleries, and gallery foundation structures. An options paper was created detailing potential governance arrangements for the Gallery, Philanthropy Board as well as alternative options for a gallery membership program. This included input on legal implications and options in conjunction with McCulloch Robertson Lawyers.

> THE RESULT

A consolidated report incorporating feedback from Rockhampton Regional Council, Rockhampton Art Gallery, and associated entities was created detailing the issues arising from workshops, research and stakeholder interviews. It was welcomed by Council as they moved towards the re-opening of the community's new and now highly efficient, Gallery.

SEE ALSO:

- > [City Recital Hall, Sydney, Review of Future Management and Governance Models](#)
- > [Shoalhaven Entertainment Centre Governance Review](#)
- > [Whitehorse Centre Business Case Development](#)