

MUSEUM OF BRISBANE

Image: BRISBANE ART DESIGN: OPEN SOURCE exhibition, Jono Searle

A clear charter for the Board of Museum of Brisbane

> THE CONTEXT

Museum of Brisbane is housed in the rooftop of the city's premier heritage building, City Hall. Its mission is to be recognised as a museum of national significance that is integral to preserving Brisbane's cultural legacy and identity by inspiring curiosity, celebrating creativity and fostering belonging. Museum of Brisbane has two legal entities (a non-for-profit company and a trust) with Brisbane City Council as sole shareholder of both entities.

> THE BRIEF

Positive Solutions was engaged to provide a re-drafted board charter, which focused on outlining the roles and responsibilities of the board with improved clarity. It was prepared on the basis that strong corporate governance can add to the performance of the Museum of Brisbane, and engender the confidence of the community, and the principle shareholder, Brisbane City Council.

> OUR APPROACH

Board charters are becoming accepted good practice in the non-profit and commercial environments. The method took into account the interests of, and the relationships between the board, the CEO and of Brisbane City Council. We interviewed the chair and another board member, in addition to benchmarking with similar institutions to learn from their experience. The charter included Board Purpose and Objectives, Board Structure and Processes and took into account existing Organisational Policies.

> THE RESULTS

Positive Solutions presented the Museum of Brisbane with a reviewed charter document. The Museum adopted this Charter to frame the manner in which the Board's powers and responsibilities will be exercised and discharged. Since then, Museum of Brisbane uses and refers to the document regularly, has implemented the review processes suggested, provided the documents for audits, and used it to on-board new board members.

SEE ALSO:

- > [Arts Governance Overview](#)
- > [City of Sydney Recital Hall, Review of Future Management and Governance Models](#)
- > [Collingwood Contemporary Arts Precinct Governance Framework](#)
- > [Equestrian South Australia Governance Review](#)